

Fleet Maintenance Facility
CAPE BRETON
PO Box 17000 Stn Forces
Victoria BC V9A 7N2

FMF CB: 1045-1 (PM)

19 July 2001

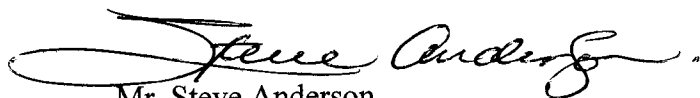
Mr. S. McDermott
ADM HR (CIV)
UCS Project Management Office
National Defence Headquarters
MGen George Pearkes Bldg
Ottawa ON K1A OK2

Dear Mr. McDermott:

LETTER OF APPRECIATION

I would like to take this opportunity to thank you for the invaluable contribution that you made during the common model development exercises for the DND Ship Repair Classifications during November 2000 and February 2001. Your mediation skills were greatly appreciated and helped the group to focus on the issues that were important for the new UCS models while your familiarity with the UCS Standard assisted the Committee in focusing on the inclusion of appropriate information.

Should there be a requirement for our group to use your services in the future, we would not hesitate to do so.



Mr. Steve Anderson
Production Manager
for Commanding Officer